



ENTERPRISE RISK MANAGEMENT TRAINING

A Road Map to Enterprise Risk Management



RISK SERVICES



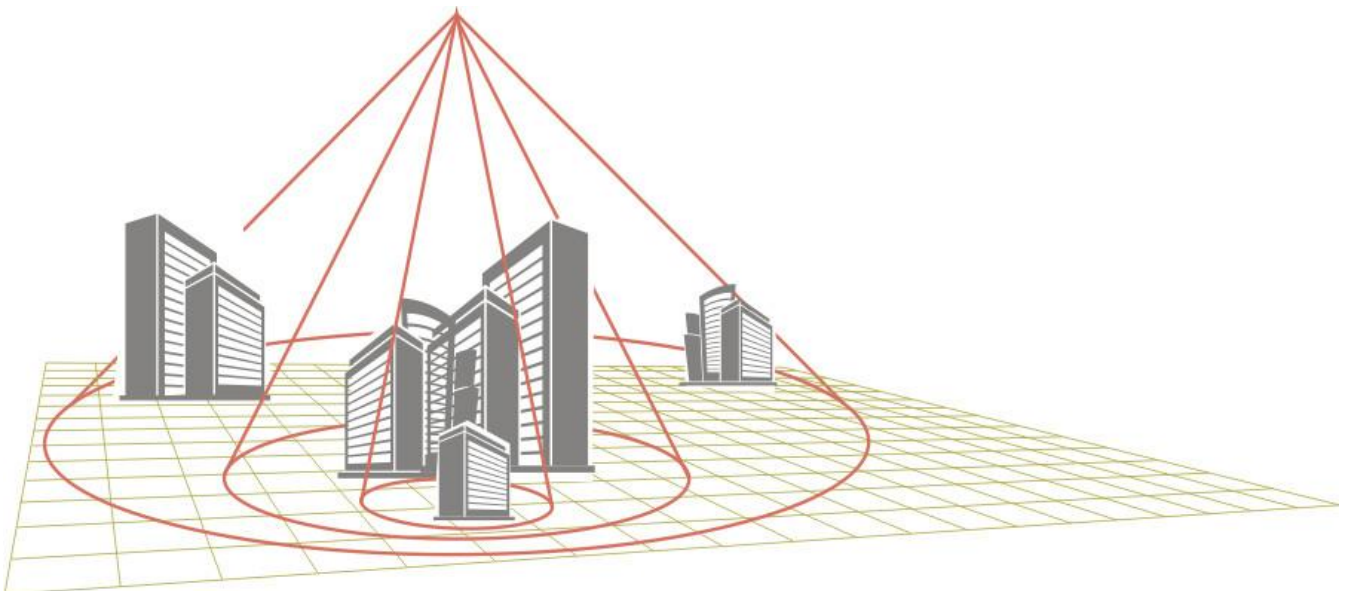


Alexander Forbes

Alexander Forbes Risk Services (AFRS) have been involved in the delivery of various enterprise risk management (ERM) programmes for a number of years. Integral to the development of ERM cultures amongst our clients, has been the development of selected individuals within our public and private sector client base through the provision of formal outcomes-based training programmes interlinked with practicals/case studies.

Alexander Forbes recognised the need for integrated risk management training over ten years ago. As a result of this identified need, we approached the development of various training programmes built on a number of modular training programmes. The latest of these Modules is an IRMSA endorsed basic three day course which is **aligned with the ISO 31000:2009 Standard** and also based on the IRMSA Code of Practice, including elements of the Australian/ New Zealand Standards for ERM, the King III Code on Corporate Governance, the Municipal and Public Finance Management Acts and the South African Public Sector Risk Management Framework.

The course will provide learners with insights into capturing the true value of ERM within their organisations, through embedding ERM into the organisational culture and aligning the ERM programme with organisational strategic objectives.

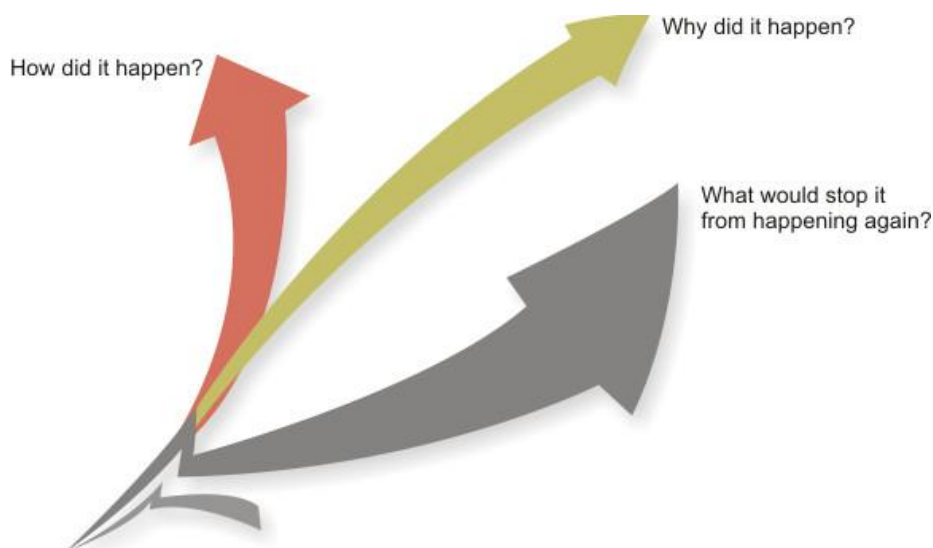




A Road Map to Enterprise Risk Management (3 days)

A Condensed ERM Course endorsed and approved by the Institute of Risk Management South Africa (IRMSA). The course is a practical hands-on training designed for managers, professionals, consultants, auditors and risk management practitioners that deal with the complexities of an integrated organisational risk management function on a daily basis. The objective of the course is to provide delegates with the understanding of the requirements needed to design, implement and manage an appropriate Enterprise Risk Management system. The main course milestones are inclusive of *inter alia*:

- **Risk Management and Corporate Governance**
- **Context Definition** - Risk management framework, risk appetite.
- **Business Analysis and Strategy** - Vision, values, objectives.
- **Risk Identification** - Different types of risk and identification methodologies.
- **Risk Assessment and ratings.**
- **Risk Evaluation** – Risk prioritization and ranking, treatment options.
- **Risk Controls** – Control strategies, control effectiveness.
- **Implementation** – Managing specific actions of control measures.
- **Reporting and Risk Register** – Use and maintenance of risk registers.
- **Monitor and Report** – Monitoring and reporting on action plans.
- **Periodic Review** – Review procedures and protocols.
- **Key Performance Indicators (KPI)** – Measuring risks against KPI's.
- **Implementing** risk monitoring processes and systems.
- **Risk Reporting** – Format and frequency of regular risk reporting.
- **Communication and Assurance** – Identifying stakeholders, risk based audits, control assessments.
- **Integration** of risk management into the organisation.





Previous participants' testimonies

- *It's a good course. Value adding.*
- *Excellent process and an eye opener.*
- *Very beneficial. Thank you.*
- *Very good, thank you.*
- *This will definitely add value to the company should ideas be applied.*
- *Very worthwhile, not a moment too soon.*
- *Theory is made real by the practical exercise. We feel part of the training.*
- *Good communication, good examples and very valuable information. A sound basic knowledge of the risk management process has been instilled.*
- *Examples used were very informative and assisted in making the subject matter more understandable.*

About the Trainer

Dr Ludwig Geldenhuys

A consultant to Alexander Forbes Business Risk Solutions and has a public and private sector background, which stretches beyond 25 years, with regards to enterprise risk management, fraud prevention and loss control. He has extensive experience and skills in the management of risk, fraud, loss control, as well as practical skills and experience in the development and presentation of training material and policies. He holds a Ph.D in Public Management and Development Planning from the University of Stellenbosch, as well as Diplomas in Management and Company Secretary from the Institute of Administration and Commerce. He was admitted as Full Member of the Association of Certified Examiners in Austin, Texas in 1998 and he became a Fellow of the Institute of Risk Management in 2000. The ETDP SETA certified him a competent Workplace Assessor in 2006 and he also obtained accreditation as an Assessor from the INSETA during 2006.

Course Deliverables

- Understand how and why **ERM has become pivotal** to the new economy.
- Gain knowledge and skills that **make you valuable** to your company and your career.
- Instruction by **industry experts**.
- Comprehensive course notes and **reference package**.
- **Certificate** for successful completion.
- Meeting and **engaging** with your industry peers.
- **Ask questions** relevant to your work situation.



When and Where

Dates	Venue
28 February – 1 March 2012	Alexander Forbes Place, 90 Rivonia Road, Sandton
15 – 17 May 2012	Alexander Forbes Place, 90 Rivonia Road, Sandton
22 – 24 August 2012	Alexander Forbes Place, 90 Rivonia Road, Sandton
28 – 30 November 2012	Alexander Forbes Place, 90 Rivonia Road, Sandton

How to Book

Should you be interested in attending one of the courses, please fill in the details on the attached **Booking Form** and return it to Craig Smith on:

Telephone: 011 669 3007

Fax: 011 669 2537

e-mail: smithc@aforbes.co.za

Course Costs

Course cost is R7,160.00 (excluding VAT) = R8,162.40 (including VAT). Final course details and venue details will be forwarded to all confirmed course attendants.

Please complete the attached document to ensure and confirm your booking for courses. Return the information to the contact numbers provided on the attached document.

Your booking is important to us and we undertake to do our utmost to create an environment that will not only improve your knowledge and skills, but also identify new and challenging opportunities in your organisation.

Support Services

We also offer a range of **consulting** and **advisory** services to support your Enterprise Risk Management and Corporate Governance programmes. Specialist and customised training courses are also available on an in-house basis as detailed in our comprehensive training brochure which is available on request.

For further information please contact us on the details above.